

May 12, 2014

PHILIPPINE STOCK EXCHANGE, INC.

Disclosure Department 3rd Floor, Philippine Stock Exchange Center Ayala Triangle, Ayala Avenue Makati City

Attention: Ms. Janet A. Encarnacion

Head, Disclosure Department

Subject: <u>SMC Investors' Briefing for the First Quarter 2014 Results</u>

Gentlemen:

We are attaching the materials that were distributed to the attendees at the Investors' Briefing of San Miguel Corporation ("SMC") this afternoon. The Company is among the subsidiaries of SMC reported.

Very truly yours,

JOEL ANGELO C. CRUZ VP - General Counsel & Corporate Secretary



San Miguel Corporation Investors' Briefing

First Quarter 2014 Results











TPLEX Phase 1 Completion

• Tarlac – Carmen, Pangasinan stretch opened (49.36 kms)



SMC Global Power US\$300 million Undated, Subordinated Capital Securities

- Rate of 7.5%
- Listed in SGX



SMC US\$ 600 million Exchangeable Bond

- Redeemed May 5, 2014
- Paid US\$ 212.8 million

SMC Consolidated Financial Highlights

In billion pesos	2014	2013	Change
Net Sales	194.8	178.5	9%
Income from Operations	15.5	15.4	1%
Net Income before foreign exchange gains/losses	4.0	3.3	23%
Foreign exchange gains (losses)	(1.8)	1.0	
Net Income attributable to the equity holders of the parent company	2.2	4.2	-49%
EBITDA	21.6	21.8	-1%

San Miguel Brewery Inc.

In million pesos	2014	2013	Change	
Net Sales	17,561	17,545	0%	
Income from Operations	4,678	4,838	-3%	
Volume (mil cases)	46.6	47.8	-3%	

Ginebra San Miguel Inc.

In million pesos	2014	2013	Change
Net Sales	3,595	2,976	21%
Income from Operations	43.9	(392)	111%
Volume (mil cases)	5.1	4.7	10%

San Miguel Pure Foods Company Inc.

In million pesos	2014	2013	Change
Net Sales	24,229	22,967	5%
Income from Operations	1,335	916	46%



San Miguel Pure Foods Company Inc.

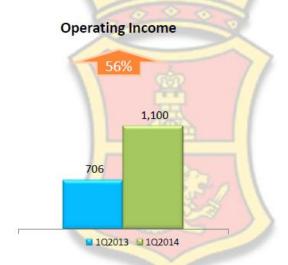
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COMMODITY BUSINESSES

(Feeds, Poultry and Fresh Meats and Flour)
For the First Quarter 2014

In million Pesos





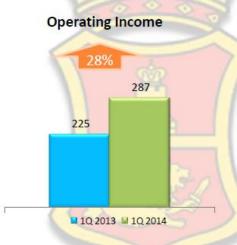
San Miguel Pure Foods Company Inc.

BRANDED VALUE-ADDED BUSINESSES

(Processed Meats, Dairy and Coffee) For the First Quarter 2014

In million Pesos





San Miguel Packaging Group

In million pesos	2014	2013	Change
Net Sales	5,573	5,496	1%
Income from Operations	439	520	-16%



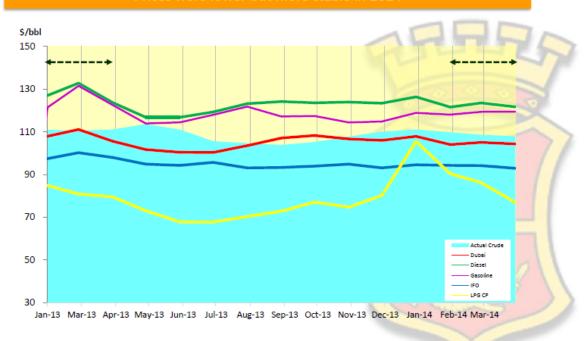
SMC Global Power Holdings Corp.

In million pesos	2014	2013	Change
Net Sales	19,959	17,510	14%
Income from Operations	6,640	5,540	20%
Offtake Volume (Gwh)	4,144	4,092	1%

In million pesos	2014	2013	Change
Net Sales	125,174	111,998	12%
Income from Operations	3,424	3,713	-8%
Volume (MB)	20.7	20.0	4%

roduct Cracks versus Dubai cru	ide, in USD/bbl	11	Jal A
MOGAS 95	14.56	18.15	-20%
Diesel 0.05%S	17.79	19.52	-9%
Kerojet	17.00	20.17	-16%

Prices were lower but more stable in 2014



RMP2: REFINERY UPGRADE

98% complete as of March 2014 Target Commercial Operation: 4Q2014 SERVICE STATION EXPANSION & UPGRADE

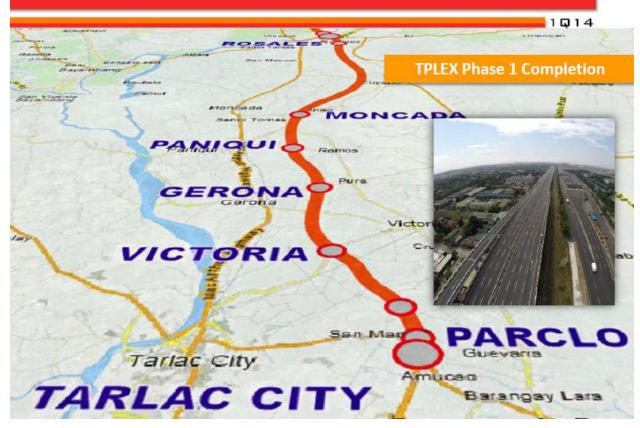
Philippines

Close to 2,200 stations as of March 2014 ~150 additional stations under different stages of construction

Malaysia

Added 10 new stations Rebranded 311 stations

Infrastructure



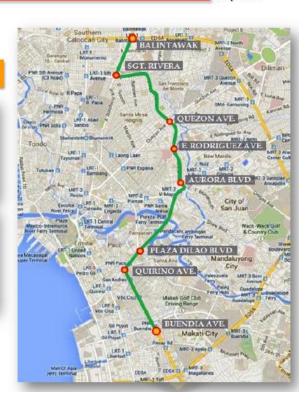
Skyway Stage 3 Ongoing Construction











Infrastructure

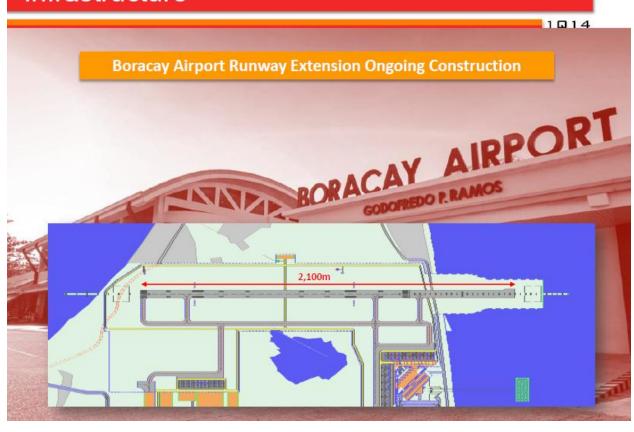
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NAIA Expressway Ongoing Construction

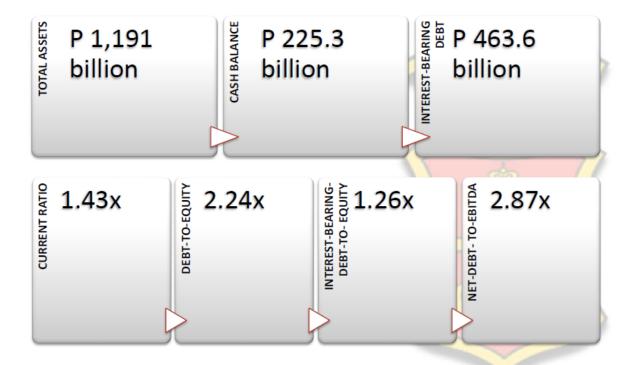




Infrastructure



SMC Financial Position



Thank you!

Visit our websites:

San Miguel Corporation
San Miguel Brewery Inc.
Ginebra San Miguel Inc.
San Miguel Pure Foods Company, Inc.

San Miguel Pure Foods Company, Inc.
Petron Corporation

Contact us:

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